





1992年我從葡國里斯本大學來到澳門大學科技學院任教,並於1997 年獲委任為澳門大學副校長,轉眼已經20多年。在過去的日子裡, 我欣見大學迅速發展,學生人數不斷提升,畢業生就業情況理想和 校友們卓越的成就,這些都是推動大學繼續向前發展的重要元素。 同時我亦欣見大學的國際聲譽日益提升,在2020年泰晤士高等教育 世界大學排名301-305,多個課程更獲得國際學術認證;其在學術和 科研領域的成就,以及推動國際化的成績,大家有目共睹。大學現 時與全球32個國家,超過220所學術機構建立了國際網絡和夥伴關 係,不但提升了大學的國際地位及影響力,亦為我們的學生提供到 外地著名高等院校實習和交流的機會,讓澳門大學莘莘學子的能力 不斷提升、視野更加廣闊。



澳門大學創校至今接近40年,培育了逾38,000名畢業生,校友足跡遍佈海內外,不少傑出的校友在不 同領域上均取得卓越的成就。大學在培育社會人才方面得到社會的認同和肯定,而校友們的努力和 成就亦為大學帶來了無限的榮譽。多年來,大學透過校友及發展辦公室與世界各地的校友保持緊密聯 繫,校友們對大學工作及活動的支持也從不間斷。從2018年9月獲委任為澳門大學全球事務副校長,在 過去的一年我與我的團隊積極發展大學的全球事務,以配合大學的整體發展策略,推動和部署全球事 務的發展方向,透過深化區域及國際夥伴的合作與交流,為澳門培養更多具有創新思維及全球視野的 人才;且於拓展校友事務上,透過校友網絡加強相互間的聯繫,為大學的發展提供持續不竭的動力。

藉此機會我向大家宣布大學於2019年9月委任林鈺儀女士為新任校友及發展辦公室主任,期望校友及發 展辦公室在她的帶領下,將繼續鞏固與校友的聯繫與溝通,鼓勵校友積極參與和支持大學的工作及活 動,與大學攜手,一同立足澳門,建設更美好的澳門,融入大灣區發展,面向全國,走向世界。

馬許願教授是微電子集成電路領域的國際知名專家、是美國電氣電子工程師學會(IEEE)會士(2008)、 葡萄牙科學院通訊院士(2010)。他在微電子及集成電路技術領域取得了多項重要開創性成果,突破了高端 無線通信及高精高速數據轉換器技術瓶頸。馬許願教授致力於推動澳大發展,參與教學、科研及領導層的工 作,擁有豐富的大學管治經驗。他還創建了澳門第一所工程學領域的國家重點實驗室,極大提升了澳門微電 子集成電路領域的學術水平和國際聲窒。他同時致力促進微電子集成電路領域的交流與合作,曾任IEEE多個學 會副主席、澳門分會創會主席、評選委員會主席等。馬許願教授曾擔任澳大科技學院院長(1994-1997),且 自1997年起擔任澳大副校長(研究)。現為微電子研究院院長、模擬與混合信號超大規模集成電路國家重點 實驗室(澳門大學)主任及講座教授,並於2018年9月起出任副校長(全球事務)。馬許願教授對教研的成就 備受國際肯定並榮獲多個獎項,包括IEEE電子設計自動化委員會傑出服務獎、回歸前澳門政府授予的職業成就 勳章、澳門特別行政區政府授予的功績獎狀等。



In 1992, I came to the University of Macau from the University of Lisbon in Portugal and started teaching in Faculty of Science and Technology; and was appointed Vice Rector in 1997. It was more than 20 years and during all these years, I was happy to see the rapid growth of the university and number of students kept growing as well. The satisfied employment trend of our graduates and remarkable achievements of alumni are important elements that keeping the university moving ahead. I am also pleased to see the rise in international reputation. It is ranked in the 301-350 bracket in the 2020 Times Higher Education World University Rankings. Many academic programmes have also gained international recognition and accreditation. The outstanding outcome in both academic and scientific research fields and the increase in internationalization have been widely recognized by the public. The university has international networks and partnerships with over 220 academic institutions in 32 countries, which not only enhance the international status and influence of the university, but also provide our students for internships and exchanges opportunities to world-renowned universities to better strengthen their competencies and widen their horizons.

The university is heading to its 40th anniversary and has nurtured around 38,000 graduates who are widely spread around the world; many of them have excelled in a wide variety of professions and aspects. The university has received public recognition for nurturing talents for the community, while the efforts and achievements of alumni have also brought honor to the university. Over all these years, the university has maintained close relationships with alumni around the world through the Alumni and Development Office. Alumni always show continuous support towards the university's activities and work plans. Since taking up the role of the Vice Rector for Global Affairs in September 2018, I am collaborating with my teams to play an active role in the development of global affairs for nurturing more local creative talents with global perspectives by enhancing regional collaboration and international partnerships. In addition, we keep expanding the alumni network to strengthen bonding between alumni and the university, providing more impetus to the sustainable development of the university.

I also take this opportunity to announce that Ms. LAM Yuk Yee, Cindy is appointed the Director of Alumni and Development Office in September 2019. I hope that under her leadership, the Alumni and Development Office will continue to strengthen the connection and communication with alumni and to encourage more alumni's engagement and support to the university's activities. In addition, alumni can work closely with the university to help the university gain a solid standing in Macao, integrate with the Greater Bay Area and relate to the nation and beyond.

Prof. Rui Martins, a world-renowned expert in microelectronics integrated circuits, was elected as Fellow of the Institute of Electrical and Electronics Engineers (IEEE) in 2008 and Corresponding Member of the Lisbon Academy of Sciences in 2010. He has made numerous significant pioneering scientific research achievements in microelectronics and integrated circuit technology, with remarkable breakthroughs in high-end wireless communication and high-precision high-speed data converter technology. Prof. Martins possesses rich experience in university management; he has dedicated himself in UM's development by actively participating in teaching, research and leadership positions. He also created the first national state key laboratory in the field of engineering in Macao, which significantly enhanced the academic standards and international reputation of Macao in microelectronics integrated circuits. He has also strived to promote exchange and cooperation in microelectronics integrated circuits by serving as Vice-President of various IEEE committees. Founding Chair of its Macau Section and Chair of Nomination/Selection Committees. Prof. Martins was the Dean of the Faculty of Science Technology (1994-1997) and has been a Vice-Rector (Research) of UM since 1997. He is currently the Director of Microelectronics, Director of the State Key Laboratory of Analog and Mixed-Signal VLSI (University of Macau) and Chair Professor, and he has taken up the role of Vice-Rector (Global Affairs) since September 2018. His contribution and achievement in teaching and research are well recognized internationally and received the IEEE Council on Electronic Design Automation (CEDA) Outstanding Service Award, the Medal of Professional Merit (Macao government before handover) and the Honorary Title of Value (Macao SAR government), among other honors.

校友及發展辦公室主任給校友的話 Message from the Director of Alumni and Development Office

在大學邁向40年之際,能獲委任為校友及發展辦公室主任,我深感 榮幸。作為校友的一分子,見證及陪伴着母校成長和發展,我感到 非常驕傲。服務大學超過廿五年,我期望在大學所累積的經驗,不 但可以協助大學推動校友事務發展,為校友提供更優質的服務,亦 可以通過辦公室的橋樑作用,與更多的校友保持緊密的聯繫。

校友在大學的發展與社會關係中扮演著極為重要溝通與橋樑的角 色,是大學發展進程中的重要夥伴。我們希望通過舉辦不同類型的 校友活動凝聚校友,激發校友支持母校建設發展的使命感和自覺 性,提升校友的歸屬感和榮譽感,同時宣揚校友關愛母校的精神及 回饋母校的文化。



我們的校友來自不同的國家及地區,因此校友網絡可謂覆蓋全球各地。 現時各地校友會共有十四個,辦公室未來將加強大灣區的校友網絡,亦會積極開拓海外校友之網絡, 以配合大學全球化的發展步伐,為大學於海內外建立良好的網絡基礎,有助提升大學的國際形象。因 此無論您們身處何方,我們輩盼繼續得到您們的支持,並與校友及發展辦公室保持緊密聯繫。

It is my honour to be appointed as the Director of the Alumni and Development Office when the university is heading to its 40th anniversary. Being an alumna, I am proud to witness and accompany the growth and development of my alma mater. Having served the university for more than 25 years, I hope that my working experience at the university will assist in promoting the development of alumni affairs and providing better services to alumni; as well as enhancing the communication with more alumni through the Alumni and Development Office.

Alumni play an important communication role and serve as a bridge in the development of the university and the relationship with society. Therefore, alumni are critical partners towards the development of the university. Through the organization of different types of alumni activities, we wish to ally the alumni and stimulate their sense of commitment and consciousness for supporting the development of the alma mater, to enhance their sense of belongings and the honour for being alumni, to promote the caring spirit and to cultivate a culture of giving back among the alumni community.

Our alumni are widely spread around the world as they come from different countries and regions. Currently, there are 14 alumni associations based in Macao and beyond. To cope with the globalization development of the university for building a strong and supportive network so as to advance the university's global reputation, we will continue to strengthen the development of alumni relations in the Greater Bay Area and work on extending overseas alumni networks. Therefore, we look forward to your support in maintaining close connections with the alma mater through the Alumni and Development Office, no matter where you are staying.

林鈺儀,1993年加入澳大,擁有超過廿五年的行政管理經驗;曾先後擔任研究服務及知識轉移辦公室主任 及全球事務總監,在研究及發展服務方面擁有豐富經驗、與國內外高校和研究機構建立良好的聯繫。

Ms. LAM Yuk Yee, Cindy has been serving UM since 1993 and has more than 25 years of experience in management and administration. Taking the role as Director of Research Services and Knowledge Transfer Office and Director of Global Affairs Office respectively, she has accumulated rich experience in research and development services as well as good networking with universities and research institutes at home and abroad.

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澳門大學(閩南)校友會成立 Establishment of the University of Macau (MinNan) Alumni Association



為加強閩南及周邊地區澳門大學校友間的聯 繫,促進友誼;促進校友與母校間的聯繫和 溝通,傳遞訊息;關注並參與推動閩南地區 各方面發展的活動,澳門大學(閩南)校友 會已於2019年5月正式成立。

校友會的成立得益於校友及發展辦公室黃炳 銓主任的大力支持,並多次得到寶貴建議及 支援;並有幸邀請辦公室重要人員參加校友 會內閣就職宣誓典禮及晚宴,賦予校友會更 多的使命。

校友會的會徽以澳門「大三巴牌坊」為基礎,「閩南」為上,預示著閩南校友會將帶 著澳門大學中所學得的專業知識和活動經驗,延續知識、資源以及責任的共用,凝聚 澳大校友的力量,推動澳門大學的影響力, 盡到更多的社會責任,不辜負母校的冀盼。

澳門大學(閩南)校友會 陳沿派主席 To strengthen the friendship between alumni in MinNan and surrounding areas, to promote friendship and communication between alumni and the alma mater, and to push various aspects of activities in MinNan area, the University of Macau (MinNan) Alumni Association was officially established in May 2019 with the approval of University of Macau.

The Alumni Association received valuable advice and support from the Director of the Alumni and Development Office, Mr. Peng Chun Vong. We are honored to invite key personnel from the office to attend the alumni affidavit and dinner of the Alumni Association, and be given more missions.

The logo of the Alumni Association is composed of Macao iconic "The Ruins of St. Paul's" with the Chinese character of "Min" on top. It indicates that the MinNan Alumni Association will continue to share knowledge, resources and responsibilities to promote the influence of the University of Macau and fulfill more social responsibilities and live up to the expectations of the alma mater.

Mr. Chen Yanpai Chairman University of Macau (MinNan) Alumni Association



澳門大學電機及電腦工程系校友會成立 Establishment of the University of Macau Electrical and Computer Engineering Department Alumni Association



適逢科技學院電機及電腦工程系成立三十週年 之際,澳門大學電機及電腦工程系校友會成 立了。在過去的三十年來,「電機及電腦工程 系」及其前身「電機及電子工程系」已為澳門 培養了不少人才,遍佈本澳以至外地的各行各 業,當中更不乏中高層技術骨幹。而電機及電 腦工程系校友會的成立,可以更好地聯繫校 友,起承先啟後的作用,為即將進入社會的新 晉校友提供資訊、機會及培訓,讓他們能更好 地融入社會,為社會貢獻力量。

作為首任的主席及理事長,我們真誠希望能推動會務,為我們的校友服務。除了立足本澳外,鑒於我們有不少的校友在大灣區一帶發展,亦希望能在大灣區設立聯絡處或辦事處,以方便我們未來的校友能更好地與大灣區這一國家政策相融。

澳門大學電機及電腦工程系校友會 韋孟宇主席及鄭德信理事長

From the 30th Anniversary of the establishment of the Department of Electrical and Computer Engineering (ECE) and the Faculty of Science and Technology (FST), the University of Macau Electrical and Computer Engineering Department Alumni Association (UMECEDAA) has been officially established. For the past 30 years in Macao, ECE and its predecessor the Department of Electrical and Electronic Engineering (EEE), have cultivated many professionals who devote in every walk of life in local or even all over the world; many of them are in charge as the middle or high-level key engineers or managers. The establishment of ECE can make better interconnection among the alumnus. It plays a role in inheriting the past and ushering the future for providing the new alumnus who will enter the society soon with useful information, opportunities, as well as training, so that they can better integrate into and contribute their knowledge to the community of Macao and Mainland China.

Being the first Chairman and President respectively, we sincerely hope that we can promote the affairs of Alumni Association for serving our alumnus. Apart from Macao, we have lots of alumnus working in the Great Bay Area as well. Therefore, we hope that we can set up a liaison office or agency office in the Great Bay Area, making it more convenient for us to integrate into the Great Bay Area and adhere to its policy in the near future.

Professor Vai Mang I & Dr. Cheang Tak Son Chairman & President University of Macau Electrical and Computer Engineering Department Alumni Association



澳門大學學生會校友會成立 Establishment of the Alumni Association of University of Macau Students' Union



1993年,我們當年一班志同道合的同學共同創 立了澳門大學學生會;時至今日,轉眼已過四 分一個世紀,回想當年情景,都歷歷在目。大 學,是青年人進入社會前的一個歷練場,大學 學生會更是同學們鍛鍊組織能力、協調技巧和 領導魄力的一個「少林寺」,每個同學均能充 實自我、學以致用。

能出任首屆澳大學生會校友會主席,我感到興 奮同時亦深知責任重大。我期望,通過校友會 這個平台,與各位攜手努力,一同協助更多有 志青年投身澳門社會建設,創造美好的未來!

澳門大學學生會校友會 陳俊拔主席 In 1993, a group of like-minded students co-founded the University of Macau Students' Union (UMSU). Today, it has been a quarter of a century. Looking back at the memories of the past years, they are all vivid. The university is a training and experience field for young people before entering the society. The student union in the university even is a "Shaolin Monastery" where students can organize their skills of organization, coordination and leadership. Students can enrich themselves and apply what they have learned.

I am excited to be the Chairman of the 1st AAUMSU, and I am also aware of the great responsibility. I hope that through the platform of AAUMSU, we will work together and inspire more young people to join to contribute to our Macao and create a better future!

Mr. Robert Chan Chairman Alumni Association of University of Macau Students' Union



澳門大學 (閩南) 校友會第一屆行政人員名單 : List of the 1st Board Members of the University of Macau (MinNan) Alumni Association:

職稱 / Title	姓名 / Name
主席 Chairman	陳沿派 Chen Yanpai
	陳 默 Chen Mo
副主席 Miss Chairman	吳明煬 Wu Mingyang
Vice Chairman	楊淼森 Young Meo Sam
	周琦養 Zhou Qiyang
秘書長 Secretary	楊浩峰 Yang Haofeng
副秘書長 Vice President	丁彬棋 Ding Binqi
財務長 Treasurer	林凱悦 Lin Kaiyue
副財務長 Vice-Treasurer	余彥霏 Yu Yanfei

澳門大學電機及電腦工程系校友會第一屆行政人員名單:

List of the 1st Board Members of the University of Macau Electrical and Computer Engineering Department Alumni Association:

職稱 / Title		姓名 / Name
	主席 Chairman	韋孟宇 Vai Mang I
會員大會 General Assembly	副主席 Vice Chairman	梁大海 Leong Tai Hoi
	秘書長 Secretary	潘少恆 Pun Sio Hang
	理事長 President	鄭德信 Cheang Tak Son
	副理事長 Vice President	梁俊釗 Leong Chon Chio
理事會 The Council	理事(財務) Director (Treasurer)	巫彥其 Perdo Antonio Mou
	理事	梁耀漢 Leong lo Hon
	Director	李啟邦 Lei Kai Pong
	監事長 Supervisor General	黃民聰 Wong Man Chung
監事會 The Supervisory Board	監事	黄志剛 Wong Chi Kong
	Supervisor	林智聲 Lam Chi Seng



澳門大學學生會校友會第一屆行政人員名單:

List of the 1st Board Members of the Alumni Association of University of Macau Students' Union:

職稱 / Title		姓名 / Name					
創會主席 Founding Chairman		陳俊拔	Chan Chon Pat	張學森	Cheong Hok Sam		
會員大會 General Assembly	主席 Chairman	陳俊拔	Chan Chon Pat Lei Ut U	黃泰宙	Wong Tai Chao		
	副主席 Vice President	盧善滔	Miguel Sin Too Lou	張思明	Zhang Si Ming		
	理事長 President	譚志廣	Tam Chi Kuong				
	副理事長 Vice President	湯黃陳葉黃梁陳何 榮成 晉瑞景嘉兆 耀彬斌言麒倫敏冬	Tong Weng Io Huang Chenbin Chen Bin Ip Chun In Wong Soi Kei Leong Keng Lon Chan Ka Man He Zhao Dong	高陳廖黃梁胡黃字健宵煒偉俊	Kou Sut Chi Chan Chi Seng Liao Jianfeng Huang Xiaoqi Leong Wai Lok Wu Wai Heng Wong Chon In		
	秘書長 Secretary	邱 天	Qiu Tian				
	財務長 Treasurer	陳文根	Chan Man Kan				
	副秘書長 Vice Secretary	余靜雯 黃偉棋	U Cheng Man Wong Wai Kei	黃 瑋	Huang Wei		
理事會 The Council	副財務長 Vice Treasurer	張嘉欣 王琪璟	Sarah Thio Wang Qi Jing	李雲暢	Lei Wan Cheong		
me Council	常務理事 Executive Director	方高到 一 う 高 四 健 始 毅 望 健 約 毅 一 御 御 御 御 御 御 御 御 御 御 御 御 御	Fong Weng Ian Kao Chang Ting Lao Lei Chio Chong Kin Man Chang Pak Ngai	鄭玉娟 蕭瑤晨 胡啟邦 龐朝暉	Cheang lok Kun Xiao Yaochen Vu Kai Pong Pong Choi Fai		
	理事 Director	梁麥黃黃李林張李陳梁劉梁李詠嘉任偉鍵進天穎盈倩偉婷偉芝華鴻境宏一兒嫦盈華傑姿豪	Leong Weng Chi Mak Ka Wa Wong Iam Hong Wong Wai King Lei Kin Wang Lam Chun Yat Kao Chang Ting Lei Weng Seong Chan Ieng Ieng Leong Sin Wa Lao Wai Kit Leong Teng Chi Lei Wai Hou	梁許陳林李黎張黃何霍黃區陳煒鴻卓振子家恩榮鎮永慧雅曉熙燕恆中軒樑嘉洋東健芝文君	Leong Wai Hei Hoi Hong In Chan Cheok Hang Lam Chan Chong Lee Zi Xuan Lai Ka Leong Zhang Enjia Wong Weng leong Ho Chan Tong Fok Veng Kin Wong Wai Chi Ao Nga Man Chen Xiaojun		
	監事長 Supervisor General	鄺玉球	Kuong lok Kao				
監事會 The Supervisory Board	副監事長 Vice Supervisor General	施琼琼 何智偉 蔡立亨 黃天俊 張龍威	Si Keng Keng Ho Chi Wai Choi Lap Hang Wong Tin Chon Cheong Lung Vai	李兆祖 徐 銘 歐思妤 韓霆鋒	Lei Sio Chou Xu Ming Ou Siyu Hon Teng Fong		
	監事 Supervisor	駱慧貞 王君美儀 梁美欣	Lok Wai Cheng Vong Kwan Ho Tai Mei I Leong Mei Ian	譚淑媚 歐浩俊 郭華興	Tam Sok Mei Ao Hou Chon Kuok Wa Heng		

校友風采

相機後的「社會觀察者」—— 專訪鄧國豪校友 Looking Beyond the Camera as a Social Observer Interview with Alumnus Tang Kuok Hou

鄧國豪校友 (2015 社會學系) Alumnus Tang Kuok Hou (Class of 2015, BSocSc. in Sociology) 現為藝術工作者 入選 2018 年澳門視覺藝術年展(西方媒材)及 獲 2017 年東方基金會藝術獎大獎 Art practitioner Nominee of the 2018 Macau Annual Art Exhibition & the recipient of the 2017 Orient Foundation Art Award

用影像拍下生活的時刻已是這個世代的日常, 按下快門的瞬間,彷彿人人都可以成為攝影師。 然而,對於鄧國豪校友來說,攝影絕對不是只 有簡單按快門,而是以觀察社會的角度,用鏡 頭去重新發現和展現城市裡一些被遺忘的地方 和感覺,從而引發觀眾的共鳴及反思。與其説 他是一個攝影師,不如說是一個社會觀察者。

做自己想做的事

鄧校友自小喜歡攝影,中學畢業後報讀了台灣 的數位媒體設計系,唯中途發現設計並不是他 最終想做的工作,毅然離開台灣回流澳門,並 考入澳門大學社會學系,自此便在攝影與社會 學中展開創作旅程。「在大一時我在藝術博物 館擔任藝術家助理,除了可以接觸到不同國家 的藝術家,還學習到一些創作技巧和想法。於 是本著小試牛刀的精神,參加了由文化局主辦 之『澳門視覺藝術年展』,幸運地竟然獲選為 年度『十佳』的優秀作品之一;後來更獲文 化局安排以新秀攝影師的身份到葡國舉辦展 覽。」 鄧校友坦承拿到獎項讓他感到很意外, 但無疑是一個恰如其分的肯定,這也讓他更加 堅定在攝影的這條路上走下去。從設計走向攝 影,鄧校友看似對自己的人生沒有甚麼規劃, 但其實他的方向很明確,就是做自己想做的 事。

Capturing every moment of daily life becomes part of the routine for this generation. When pressing the shutter, everyone can turn into a photographer. However, for alumnus Tang Kuok Hou, photography means much more than that. Through observing the society, he uses his lens to discover and display the overlooked feelings and concerns of the city, which evokes the audience's sympathy and self-reflection. He works more like a social observer rather than simply a photographer.

Do What You Love to Do

Alumnus Tang has been interested in taking photos since he was a child. He was admitted to the Department of Digital Media Design in Taiwan after completing high school. However, he left Taiwan and returned to Macao to pursue a degree in the Department of Sociology at UM when he realized that design was not his desired career. This was how he started his journey both in photography and in sociology. "When I was a freshman, I worked as a part-time artist's assistant at the Macao Museum of Art. Besides reaching out to artists from different countries, I also learnt some creative techniques and ways of thinking from them. Once I got a chance to participate in the Macao Annual Visual Arts Exhibition organized by the Cultural Affairs Bureau and I was so lucky to be selected as one of the 'Top Ten Entries.' Later, I was arranged by the Cultural Affairs Bureau to host an exhibition in Portugal as a new photography talent." Alumnus Tang felt very surprised to win this award, which inspired him to be more determined to move forward with photography as a career. With interests from design to photography, alumnus Tang seemed to have no set plans for his life. But in fact, he had a very clear direction - to do what he loved to do.







「小眾」反而是一種優勢

作為藝術工作者,擁有個人特色或獨特風格才 能在人群中脱穎而出。鄧校友深諳這個道理, 懂得結合自己社會學知識的背景,以視覺化呈 現出來,繼而創造了其獨特的攝影風格。他說: 「在澳門當中專注於景觀拍攝的人並不多,用 攝影探討社會學概念的作品也比較小眾,因此 本地觀眾對此類題材會比較陌生,但對我來 說反而是一種優勢。」他坦言在大學的時間, 社會學的課程令他養成對社會敏鋭的觀察力, 能夠以不同的角度看待社會;但他的作品能夠 完整地表達,當中是離不開啟蒙導師社會學系 Peter Zabielskis 教授的教導與鼓勵,「我會經常 找教授討論不同的觀點,他亦會點評我的作品 並提出很好的建議,對我的創作和人生給予了 很大的啟發。」

When Niche Turn into Advantage

Being an art practitioner, alumnus Tang understands that he must stand out with unique style. So, he created his special photography style by using his knowledge in sociology and translated what he saw and felt into visualization. He said, "There aren't many photographers in Macao who focus on landscapes, and using photographs to illustrate sociological concepts is not popular either. Therefore, the local audience do not get in touch with this kind of photography niche. But all these come to my advantage." Alumnus Tang admitted the programme in sociology at his college helped to develop his sharp observation towards the society and taught him to look at it from different perspectives. Furthermore, to help him to express his work, he has to thank Professor Peter Zabielskis from the Department of Sociology, who aives him auidance and encouragement. "I often discuss auestions with my professor, and he would comment on my works and offer very good suggestions. These discussions have inspired me a lot on my works and my life," he said.



鄧校友在葡萄牙里斯本貝倫文化中心舉辦其個人展覽 Alumnus Tang held his solo exhibition at Centro Cultural de Belém in Lisbon, Portugal

限時命題創作:一次考驗、也是一份收穫

鄧校友主要從全球化議題中、從城市發生的變 化中啟發靈感,例如最新發表的個人展覽《光 合作用 - 鄧國豪作品展》,靈感來自於賭場五 光十色的燈光,希望透過夜晚燈光引導觀眾思 考背後的城市風景與個體行為。而這輯個人展 覽更贏得「2017年度東方基金會藝術獎」, 並於去年遠赴葡萄牙進行了為期一個月的駐場 創作。「最難是要在有限時間內在一個陌生的地 方進行創作與主題呼應的作品。當時想拍攝 影器材及長梯在晚上從酒店走了五、六公里的 路程,經歷相當有趣。展覽最後也是很成功的, 展出的二十幅作品中有十二幅被葡萄牙的博物 館及收藏家收藏,而當中大部分更是被 PLMJ基 金會收藏,是我第一次在一個展覽中被同一機

Time-limited Art Creation: the Challenge and the Harvest

Alumnus Tang gets inspiration mainly from the topics of globalization and changes in the city. For example, his latest solo exhibition "Tang Kuok Hou - Fotossíntese | Photosynthesis" is inspired by the colorful lights of the casinos. He hopes to trigger audiences to think about the city landscape and individual behavior behind the colorful lighting at night. His solo exhibition has won the "2017 Oriental Foundation Art Award,"and alumnus Tang had the chance to go Portugal for a month for an artist residency last year. "The most difficult part of the work was to produce something that matched with the main theme in a strange place with limited time. I remembered the location where I wanted to shoot did not allow driving in. Therefore, I just took on all my shooting equipment and a long ladder and walked five to six kilometers from the hotel in the evening. The experience was quite interesting. The exhibition was good success with 12 out of 20 pieces of work kept by themuseums and collectors in Portugal; and most of them were



構收藏了這麼多幅作品,對我來說是一個很大的鼓舞。再者能夠被 PLMJ 基金會收藏對我的藝術創作生涯有很大幫助,因為 PLMJ 基金會是葡語系中一個具有文化影響力的機構,被收藏的作品會通過巡展或商借與其他藝術機構作交流,這對藝術家來說也是很大的肯定。」

結束是為了嶄新的開始

今年重返職場的鄧校友結束了兩年的全職藝術 家生活,他不是放棄藝術,而是擴展一個更多 元的思維和知識平台。他説:「『方言社』是 一個攝影文化交流的平台,除了在網站上分享 攝影學術的資訊包括攝影師和攝影集的介紹 外,我們亦會定期舉行不同題材的攝影座談會, 引進來自本地和世界各地的攝影師在澳門舉辦 不同類型的小型展覽,希望在攝影文化上為這 個題材單一化的小城提供更多的選擇。因為方 言社是非牟利團體,為了用作支持創作及方言 社的日常支出,所以選擇了重返職場。」此外, 方言社亦致力建立海外網絡,將本地攝影師出 版作品上架,經過了兩年時間,網絡已覆蓋至 葡萄牙、法國、荷蘭及英國。

鄧校友用自身的經歷總結出:無論從事任何職 業,「多討論、多觀察、多分享」能夠帶來更 多想法的碰撞。他寄語年輕一輩的校友及學生 不要對自己設限,「不要被學科所局限,要發 展自己的興趣。如方言社的四位合伙人,我們 都是分別來自不同的學科,如社會學、歷史學、 軟件工程及物理學,最後都從事著與攝影相關 的工作。要大膽嘗試與自己的學科結合,因為 人生有著無限的可能性。」 collected by the PLMJ Foundation. It was the first time I had so many works being collected by one institution in an exhibition. For me, it was a great encouragement to my artistic career as the PLMJ Foundation is an influential cultural institution in the Portuguese art world. The collected works will be showcased by exhibition or having partnerships with leading art institutions. Therefore, it is also a good recognition to an artist."

Turning an Ending into a New Beginning

Alumnus Tang returned to the workforce this year after twoyears as a full-time artist. Instead of giving up artistic work, he is planning to expand to a more diversified thinking and knowledge-sharing platform. "'Dialect' is a photographic group and platform for cultural exchange. Besides sharing the information of photographers and work collections on the website, we are dedicated to explore more possibilities of photography to Macgo through organizing various discussions and inviting local and international photographers to exhibit their works. Since the Dialect is a non-profit making association, I decided to return to working life to support the expense on operating and creation," he said. On the other hand, the Dialect is also committed to expand overseas networking by publishing and sharing the work of local photographers abroad. After 2 years of hard work, the Dialect has developed its network covering Portugal, France, the Netherlands and the United Kingdom.

Alumnus Tang concludes with his own experiences that no matter what job you do, a new creative idea can come up through discussion, observation, and sharing with others. He advises the younger generation of alumni and students not to set limits on themselves. "Do not limit your potential to what major you take, but to develop your own interests. Let's look at the four partners of the Dialect; we are all from different majors such as sociology, history, software engineering and even physics. But we all engaged in photography-related fields, finally. You need to be more adventures to collaborate with what you learn from your major, as there are always indefinite possibilities in life."



「方言社」亦會定期舉行不同題材的攝影座談會及展覽 "Dialect" organizes various photography discussions and exhibitions



終身學習是我的金融法則——專訪繆子美校友 Lifelong Learning Is My Golden Rule Interview with Alumna Mio Chi Mei



繆子美校友 (1992 會計與財務學) Alumna Mio Chi Mei (Class of 1992, BBA in Accounting and Finance) 現職荷寶投資亞太股票聯席主管、中國首席投資總監 及中國股票基金經理 Co-Head of Asia Pacific Equities, Chief Investment Officer China & Fund Manager, Robeco Asset Management

在金融界打滾了二十多年的繆子美校友,經歷 了 1997 年金融風暴、2000 年科網股災,跨越 了 2007 年次貸危機後市場跌宕起伏的十年;從 投資銀行轉戰基金管理行業、再從分析師躍身 至投資總監,繆校友能夠在動盪的投資行業中 站穩陣腳,沒有專屬的金融秘笈、也有沒有所 謂的獨家內幕,更多的是靠獨立的判斷力、前 瞻性的思維、敏鋭的市場洞察力,以及堅持不 懈地終身學習的心境。

這是「軟實力」的年代

面對商業社會瞬息萬變,要在職場上突圍而出, 單是擁有專科知識並不足夠,還要具備「軟實 力」,如溝通能力、分析解難,全球視野以及 領導才能和團隊合作精神。繆校友是荷寶在亞 太地區之小經常發表公司投資的研究受 太地區是中國股育之。總校友司投資的研究受 邀請與一般。總校友有感前子之。 要社團的經驗中鍛煉到這些軟實力,「我在 門大學除加辯論隊的經歷,當約從參與 對 忘的提續,時至今日我仍然感到好自豪。 這些經驗增進了我的溝通能力以及訓練了我的 獨立思考能力,學會客觀地對待事物,從多角 度考慮問題,這也是我作為專業投資者必須具 Having been working in finance sector for more than 20 years, Alumna Mio Chi Mei had gone through the financial turmoil in 1997 and the dot-com bubble in 2000. For more than a decade, she witnessed the ups and downs after the subprime mortgage crisis in 2007. Starting her career with investment banking, she shifted to hedge fund and then moved higher up the ladder from analyst to investment officer. Without a secret formula to financial or career success, she was able to root up in the turbulent investment industry with her judgment, forwardthinking, keen market insight, and state of perseverance for lifelong learning.

"Soft Skills" Matters in This Era

Facing the rapidly changing business world, it is difficult to stand out in the workplace merely with specialist knowledge. "Soft skills" like communication, problem solving, having an all-rounded-vision, as well as leadership and teamwork spirit are just as important. Being a recognized opinion leader on China's stock market, Alumna Mio is a spokesperson for Robeco in the Asia-Pacific region and frequently presents the company's equity research reports. In addition, she has participated as invited guest speaker for different investment conferences and has been interviewed by major world media. Alumna Mio said that she was able to develop her soft skills by participating in university associations during college. "Apart from acquiring the practical skills and professional knowledge, I also joined a debate team – that was the most memorable experience I had at the University. It reminded me of the time when we created a record of winning continuously in five consecutive games, which still makes me so proud of myself today. These experiences enhanced my communication skills and trained me on independent thinking. It taught me to



備的素質。除了參加辯論隊外,我還在校內創 立了『會計與財務學會』,並從中找到自己適 合的方向。我通過組織同學到不同的企業參觀 及拜訪,與管理層交流及瞭解工作環境及需求; 我也是通過參觀香港交易所後,才決意往金融 行業發展。」

勇闖全球金融重鎮一一華爾街

繆校友畢業後第一份工作是在澳門大西洋銀行 擔任信貸分析師,當時是以優異的成績獲得工 商管理學院院長 Nelson António 教授推薦到大 西洋銀行面試,未畢業已經獲得銀行錄取,因 而投身金融界。身處實業之中,繆校友感到視 野不夠寬廣,於是 1996 年決心離開澳門遠赴美 國賓夕法尼亞大學沃頓商學院攻讀碩士學位, 並在華爾街展開了職業生涯。她曾在美國摩根 大通當分析師,輾轉加入荷寶投資管理集團, 2013年更出任投資總監。她回憶起 2007年那 場次貸危機:「2007年我在荷寶開始擔任基金 經理,專門負責中國的股票基金。

一入行中國 股市非常好,當年錄得64%的收益,而我所管 理的基金表現非常好, 跑贏大市 9%; 2008 年 美國爆發金融危機,全球股市暴跌,我管理的 基金也隨著下跌但慶幸跌小於大市。到了 2009 年,多虧G20各國推出了經濟刺激政策及貨幣 寬鬆政策合力救市,致使全球股市暴漲,而 我管理的基金繼續跑贏大市 9.8%。我不敢説 我很成功,只是過去我在美國工作的經驗以 及對全球股市的熟悉,讓我更能掌握美國爆 發次貸危機的實際情況,因此在投資時會比 起其他投資者更有前瞻性。」雖然繆校友笑 言自己是比較幸運,但能夠在危機中穩健前 行,無疑是得益於她過去在不同城市的工作 背景以及在投資銀行和基金公司所累積的經 驗及視野,令她能夠在這個階段發揮得淋漓 盡致。

不斷學習才是致勝關鍵

從澳門到美國,再回流中國、從投資銀行到對 沖基金公司、從分析師到投資總監,繆校友的 角色始終在變化。她經歷過市場的繁榮,也走 過了泡沫爆破後的低谷。面對市場的大起大 be more objective and to view from a broader perspective. These are all that a professional investor needs. In addition to participating in the debate team, I also set up the 'Accounting and Finance Society' and from here I found my career direction. Through organizing visits to different companies and enterprises for my club members, I got the opportunities to meet with management and get a better picture of the working environment and job requirements. I decided to go into finance after we went to visit the Hong Kong Stock Exchange."

Adventure into the World's Leading Financial Hub - the Wall Street

After graduating from UM, alumna Mio got her first job as a credit analyst at the Banco Nacional Ultramarino (BNU). Having outstanding academic records, she was recommended by the Dean of Faculty of Business Administration, Prof. Nelson António to go for a job interview at BNU. She got the job and entered the industry even when she was still waiting for graduation. However, she felt that she was too narrow sighted after working for a few years and decided to leave Macao and went to the Wharton School of the University of Pennsylvania in pursuit of a master's degree in 1996. Later, she started a new career path on Wall Street. She joined JP Morgan Chase as an analyst and then settled down in the Robeco Investment Management Group. In 2013, she was promoted as the investment officer. She could still recall the subprime mortgage crisis in 2007. "In 2007, I started as a fund manager at Robeco, specializing in China's equity funds. The Chinese stock market was so good and recorded the increase of 64% per annum. The funds I managed also performed very well and outperformed the market by 9%. However, the global stock market plummeted in the financial crisis in the United States in 2008. Luckily, the funds that I managed fell but was smaller than the market. Thanks to the economic stimulus plan and loose monetary policy launched by G20 countries to deal with the recession in 2009, the global stock market skyrocketed and the funds I managed continued to outperform the market by 9.8%. I am not saying that I am very successful. But I was more aware of what was going on in the US as the subprime mortgage crisis took place in the place where I have worked for a while and with better knowledge of the global economy, I was more perspective than some investors." Alumna Mio said that she was just lucky. Nevertheless, with the working experience in different cities and vision accumulated in major investment banks and fund companies, she was able to move through all of these adversities with outstanding performance.

Lifelong Learning is often a Key to Success

From her working life starting in Macao to the United States and back to China, and her working environment ranging from investment banks to hedge fund companies, alumna Mio holds a job role that keeps changing. She has experienced both the prosperity of the market and the low point after the 落,繆校友把自己訓練出一種敏感的「彈性」: 快速地適應各種市場、各種職務、各種文化, 而她的金融法則就是終身學習,唯有透過不 斷學習,才能有效地達成不同階段的使命。 「我剛剛才學完 Fintech,現在正準備學使用 Python 編寫程式。金融業是知識型產業,分析 師需要廣泛積累知識,就連科技你都要懂。現 在行內最熱門的職位就是 Data Scientist, 然而 要懂得與他們溝通,你必須學懂他們的語言 T 具。要走在潮流的尖端,我們就要不斷學習, 讓自己有競爭力。」現在繆校友除了要駕馭數 字外,還要管理團隊,憑藉著多年知識積累以 及實務,她有一套自己的領導方式:輔導、支 持、授權,她強調:「管理一個團隊,必須要 有領導力,給予清晰的方向,才能有效能、做 正確的事。其次是要互相尊重彼此的意見,並 且傾聽他們的聲音。」

雖然繆校友經常在外工作,但是心繫澳門、關 注母校,不時回母校參與校友講座及擔任「友 生啟導計劃」導師,鼓勵更多年輕一輩尋覓自 己的理想人生方向。她認為,年青人有機會就 應往外闖闖、提升自己國際視野、掌握世界的 脈絡,培養自己成為帶領澳門實現國際化及多 元化的領袖人材;以謙虛好學、積極正面的態 度,立足澳門,放眼中國,以至全世界。對於 準備投身於金融業的校友,她表示現在的金融 業跟以前不一樣,「時下金融業徵才,受到大 數據、人工智慧與數位元化的衝擊,在人才需 求上也現了很大的變化。熟悉科技及金融的 雙重專才是越來越受到重視,因此有意往金融 業發展的同學及校友,必須做好準備。」

bubble burst. Facing the ups and downs of the market, Alumna Mio was trained with flexibility which enables her to adapt quickly to different markets, positions and cultures. Her golden rule is lifelong learning; which is the only way to keep achieving her different missions at different stages effectively. "I just finished learning Fintech and am planning to learn to write programs in Python. The financial industry is a knowledge-based industry and analysts need to accumulate knowledge widely, even in the technology field. The most popular position in the industry is Data Scientist. To understand how to communicate with them, you must learn their language tools. We are walking at the cutting edge of the trend, so we must continue to learn and make ourselves competitive." Besides managing the stock market, alumna Mio also needs to manage her team. With years of working experience and knowledge, she has her own leadership style: coaching, supporting and delegating. She emphasized, "Managing a team requires leadership and a clear direction to get the right things done effectively. Mutual respect and listening to other's opinions come next. "

Although alumna Mio is working outside Macao, she still cares and shows concern to Macao and the alma mater. She always comes back to the alma mater to give talks and join alumni activities as a mentor of the "Alumni Mentorship Scheme" to encourage young people to choose their own direction in life. She hopes for students to go abroad to explore, enhance their global vision and build a worldwide network. These help to train up young people as talents who can lead Macao to be internationalized and diversified. In order to maintain strong roots in Macao and gear towards China and beyond, she also encourages students to be more modest and positive. For the alumni who are preparing to enter the industry, she said that the current financial market is very different from the past. "The workforce model in the current industry has been changed by big data, artificial intelligence and digitalization. The new demand for talents also changes. Multi-specialists with technical and finance skills are becoming more important. Therefore, students and alumni who are interested in pursuing a career in the financial sector must get themselves wellequipped."



繆校友時常回母校參與講座,與學生交流 Alumna Mio always comes back to the alma mater to give talks and share experience with students



繆校友曾擔任「友生啓導計劃」導師,協助母校培育學弟妹 Alumna Mio has joined "Alumni Mentorship Scheme" as mentor to help the alma mater to cultivate their younger brothers and sisters

校友及發展辦公室重點活動 ADO Activity Highlights

校友暑期體驗營 重溫校園生活 Alumni Join Summer Camp to Reminisce on School Life

由校友及發展辦公室舉辦的「校友夏日樂營營」 已於 2019 年 7 月 27 至 28 日 在校園 舉行,約 七十多位校友及親友重回母校相聚。除了有本地 校友參加外,還有特意從其他地區如福建、廣 州、深圳及香港的校友前來參加。夏日營豐富精 彩節目,包括運動項目體驗(如射箭、游泳及健 身室)、紙杯蛋糕裝飾工作坊、正念減壓工作坊、 校友茶聚、晚宴以及宿舍體驗。

多元主題工作坊,助您放鬆身心

夏日營在下午安排了兩場工作坊。第一場杯子蛋 糕裝飾工作坊邀請了「烘焙工坊」的導師,親身 教授紙杯蛋糕的裝飾技巧。在導師的指導下,參 加者發揮自己的創意將每個紙杯蛋糕變成一件藝 術品,非常有滿足感,更紛紛與其作品拍照留 念。另一場於同一時段內舉行的工作坊,則邀請 了由澳門大學心理輔導員李昇恒先生為校友主持 的正念減壓體驗。他向參加者介紹了「正念減壓 體驗。他向參加者介紹了「正念減壓 情」及分享如何在日常生活中融入正念練習來提 升專注力及調適情緒。導師先讓大家分組並分享 自己對壓力的看法,過程中大家很投入地分析壓 力對他們的影響,其後在導師的帶領下,參加者 在課堂中實地進行正念練習。兩場工作坊結束 後,參加者一同享用茶點,互相交流。 The "Alumni Summer Camp", which was organized by the Alumni and Development Office (ADO), was successfully held on campus on 27-28 July 2019. Around 70 alumni with their families and friends came back to the alma mater to join the camp. In addition to local alumni, there were alumni from Fujian, Guangzhou, Shenzhen and Hong Kong. The Office prepared a series of wonderful programs including sports experiences like archery, swimming and gymnasium, cupcake decorating workshop, mindful stress reduction workshop, tea gathering, alumni dinner and on-campus living experience for alumni to participate in.

Themed Creative Workshops to De-stress

The camp started with two afternoon workshops. The first session was a cupcake decoration class offered by instructors from Bakery Workshop for introducing the technique of cupcake decoration. After the demonstration by the instructor, participants learnt to decorate the cakes with creativity and made their own masterpieces. They all felt proud on finishing the work and took many photos. Another mindfulness stress reduction workshop was held at the same time by the UM Psychological Counseling Associate, Mr. Sam Lei. He introduced the concept of mindfulness and explained how to practice it daily to manage emotion effectively. Participants were divided into groups to share their stress and how they were affected by it. Guided by the instructor, participants were invited to do some mindfulness exercises afterwards. A tea gathering was prepared after the workshops for all participants to mingle and share their experiences.









射箭初體驗,新鮮又刺激

這次夏日營首次開放了射箭場讓校友體驗射箭 樂趣,更邀請了澳門大學學生會箭藝學會教練 教校友射箭。在教練專業講解及介紹基本射箭 裝備、射法及安全守則下,經過一輪熱身及練 習後,參加者都能夠掌握拉弓及瞄準的技巧。 不少校友都説是第一次接觸射箭,既新鮮又刺 激,希望以後能有更多的體驗機會。

共敘母校情,細嚐荷花佳餚

在參加完一整天的康體活動後,校友及發展辦 公室在富臨軒餐廳特別準備了以荷花食材入饌 的清新佳餚來款待各位參加者,並邀得各校友 會領導代表出席。晚宴約六十五人出席,氣氛 非常熱鬧。校友及發展辦公室黃炳銓主任在晚 宴上感謝出席的嘉賓及校友,期望能透過舉辦 不同形式的聚會凝聚校友們的向心力,並鼓勵 校友多參與大學活動。晚宴前眾人拍攝大合照 留念。席間穿插了抽獎來助興,大家都滿載而 歸,最後晚宴在愉快的氣氛下圓滿結束。

A New and Exciting Archery Experience

Archery was also part of the programs for the summer camp this year. Participants could experience the fun of playing archery. Instructors from the Archery Association of the UM Students' Union were invited to teach them. The instructors introduced basic archery equipment, archery techniques, and some safety tips. After warm-up exercises and practicing for a while, participants were able to control the bow and get the best out of their shooting. Some alumni said it was their first time to experience this new and exciting sport, and they hoped to have more opportunities to play in the future.

Gather around the Alma Mater and Enjoy Cuisines Made from Lotus

After a day of recreational activities, ADO presented a unique dinner featuring lotus as the theme in the Fortune Inn restaurant. All alumni associations' leaders were invited to join. Around 65 guests and participants enjoyed a memorable evening. Mr. Peng Chun Vong, Director of ADO welcomed guests and alumni and wished that alumni could be united and drawn closer to the alma mater by participating in different activities. He also encouraged alumni to be more active in joining university activities. During the dinner, they greeted and mingled with each other. A group photo was taken to record this precious moment. A lively and exciting lucky draw was arranged and the dinner ended in with laughter and joy.



七十位校友及親友參與「校友愛回家暨澳大開放日」活動 70 Alumni and Friends Attend "Alumni Homecoming & UM Open Day"



校友及發展辦公室於2019年4月13日舉行「校 友愛回家暨澳大開放日」活動,約七十多位畢 業於1992年至2018年的校友及親友相聚母校, 率先感受澳大開放日前夕熱絡的氣氛。除了有 本地校友外,還有從其他地區如上海、福建及 大灣區地區的校友專程回母校參加活動。

活動於下午正式展開,由工商管理學院以茶會 歡迎校友的到來,並由工商管理學院院長陳靖 涵教授熱情接待,以及向校友介紹學院的成就 及最新發展。隨後的校友分享會邀請了兩位來 自工商管理學院的校友:深圳市安布雷拉電子 有限公司總經理肖飛校友(2015 工商管理碩士) 及香港怡和餐飲集團旗下品牌必勝客的駐澳門 區代表羅俊英校友(2012 財務學),擔任分享會 嘉賓,分享其行業領域的發展及經驗。聚會結 束後,校友一同參觀了學院內不同的教學設施。

當天晚上,校友及發展辦公室於校內富臨軒餐 廳設有晚宴款待一眾校友及教授,並邀得各校 友會領導代表一同參與。校友及發展辦公室黃 炳銓主任在晚宴上致辭感謝出席的嘉賓及校 友,期望能透過舉辦不同形式的聚會凝聚校友, 同時黃主任也逐一介紹了十三個校友會的領導 及出席代表;晚宴前眾人拍攝大合照留念。席 間穿插了小遊戲及抽獎來助興,場面十分熱絡, 最後晚宴在愉快的氣氛下圓滿結束。

約三十位校友入住研究生宿舍,重新體驗校園 生活,以及參加翌日舉行之澳大開放日。 The "Alumni Homecoming & UM Open Day" organized by the Alumni and Development Office (ADO) was successfully held on campus on 13 April 2019. Around 70 alumni who graduated from 1992 to 2018 gathered at the alma mater with their families and friends, and tasted the excitement before the UM Open Day. Besides local alumni, there were alumni visiting from Shanghai, Fujian and the Greater Bay Area especially for this event.

The Faculty of Business Administration (FBA) organized a welcome afternoon tea party which marked the beginning of the event. Alumni and guests gathered at E22 and were warmly received by Prof. Jean Chen, Dean of FBA who gave an introduction to update the alumni about the faculty's achievements and new developments. A sharing session by two FBA alumni followed the presentation. Alumnus Xiao Fei (Class of 2015, MBA), the Founder & CEO of Umbrele Technology Co.,Ltd. and alumnus Law Chon leng (Class of 2012, BBA in Finance), Area Manager of Pizza Hut Macau at Jardine Restaurant Group Hong Kong, were invited to be the guest speakers to share their insight and experience on their respective working fields. A tour around the faculty facilities was held after the sharing sessions.

In the evening, ADO arranged a dinner for the alumni and leaders from different UM alumni associations as well as guests at the Fortune Inn restaurant. Mr. Peng Chun Vong, Director of ADO welcomed all guests and alumni before the dinner started. He wished that alumni could be united and drawn closer to their alma mater through different ADO activities, and he also took the chance to introduce the leaders and representatives from 13 UM alumni associations. Following the introduction, a group photo was taken to celebrate the alumni homecoming. During the dinner, the ADO hosted an exciting game and lucky draw for all attendees to enjoy.

Around 30 alumni stayed overnight in the Postgraduate House to recall their student life and to join the UM Open Day held on the following day.



「校友走進書院」系列:張崑崙書院 "Alumni Visits to RCs" Series: Cheong Kun Lun College

「校友走進書院」系列旨在增進書院學生與校 友間的聯繫,通過邀請在社會上各行各業有卓 越成就的校友,與書院學生分享他們在事業上、 人生旅途上的各種經歷與體會。本期「校友走 進書院」系列邀請了「張崑崙書院」共同舉辦 兩場「校友會客室」分享活動。

張崑崙書院於 2016/2017 學年開始運作,現任 院長為張美芳教授。張崑崙書院以學生的全人 發展為核心基礎,並通過一系列於澳門及內地 進行的服務學習、國情考察、文化交流、企業 參訪及人文分享等體驗式學習專項,增進院生 服務社會的責任感、公民意識、對祖國的瞭解 及民族的認同。

林國華校友鼓勵學生及早訂立人生目標

第一場「校友會客室」於2019年1月17日舉 行,邀請了澳能建設控股有限公司營運總裁、 鴻業建築工程有限公司副董事林國華校友(1998 土木工程)與書院學生暢談成功之道以及訂立人 生目標的重要性。分享會吸引逾百名學生參加, 反應熱烈。

林校友以「目標為本」為主題,講述了自己從 畢業後到躋身管理階層的經驗故事;他強調年 輕人須要認識自己,確認人生目標和方向,那 麼無論社會環境如何轉變,都可以找到立足的 舞台。其次他鼓勵學生要時刻裝備自己,因為 「機會是留給準備好的人」。林校友也分享了 他的創業經驗,他建議不要盲目創業,要先積 累行業經驗,積累人脈。

蕭書香校友分享投考公職之要領

第二場「校友會客室」於2019年2月19日舉行, 邀請了 MACAUMETIZ 專業顧問公司總經理、行 政公職局培訓導師蕭書香校友(2006 政法學碩 士),舉辦「如何進入公職」專題講座,介紹投 考公職的渠道及準備要領。講座吸引逾80名學 生參加。 The "Alumni Visits to RCs" series aims to enhance the interaction between alumni and Residential College (RC) students through inviting alumni from different industries to share their life and working experience with the RC students. The Alumni and Development Office (ADO) invited Cheong Kun Lun College (CKLC) for co-organizing 2 sessions of "Alumni Chat Hour."

CKLC started its operation in the academic year of 2016/2017 supervised by Professor Zhang Meifang. With whole-person development at the core of the college mission, CKLC provides students with various experiential learning programmes, including service learning programmes, visits to mainland China, cultural trips, and visits to companies. These activities help students develop a sense of social responsibility, enhance their civic consciousness, and gain a better understanding of their country.

Alumnus Lam Kuok Wa Encourages Students to Set Their Own Goals



The 1st session was held at CKLC on 17 January 2019. Alumnus Lam Kuok Wa (Class of 1998, BSc in Civil Engineering), the Chief Operating Officer of MECOM Power and Construction Limited and the Deputy Director of EHY Construction and Engineering Company Limited, was invited to be the guest speaker to share his story to a successful career and the importance of goal setting. Over a hundred CKLC students attended the sharing session.

Alumnus Lam started with a topic of goal setting and shared his story on getting to the managerial level following graduation. He strongly emphasized that it was necessary for young people to get to know themselves and set their goals and direction. He described, no matter how the social environment changes, you can still find out your right path. He also encouraged students to grasp every opportunity to learn: Chance favors the prepared mind. Alumnus Lam also shared his experience on starting a business. He advised students never to start a business without a clear goal and business network.

校友及發展辦公室重點活動 ADO Activity Highlights





在講座上蕭校友向書院學生詳細講述公職職程 制度、所需條件和獲取投考公職訊息的渠道。 蕭校友回想起他的讀書年代,升學途徑及資源 沒有現在這麼多,中學畢業後便投身公職;但 他從不放棄進修成長的機會,利用公餘時間報 讀澳大法律課程,並成為第一屆中文法學畢業 生。他寄語學弟學妹要珍惜大學教育與校園生 活。

Alumnus Sio Su Heong Share the Tips of Applying for Civil Servant

The 2nd session was held at CKLC on 19 February 2019. Alumnus Sio Su Heong (Class of 2006, LLM in Juridical-Political Sciences), the General Manager of Macaumetiz Consultadoria Professional and the trainer of the Public Administration and Civil Service Bureau (SAFP), was invited to give a talk on "How to Prepare and Apply for Macao Civil Servant." He introduced different channels in applying for jobs and preparation for taking examinations. Over 80 CKLC students attended the talk. Alumnus Sio briefly introduced the different types of career schemes of working in public services, job requirements, and the channels of obtaining notification for job vacancy and examinations. Alumnus Sio said there were limited choices and resources for furthering study during his student life, so he worked in the public sector after his high school education. However, he never gave up any chance to further his studies, so he applied to the law program in UM. He was part of the first araduating class for Law in Chinese Language offered by the Faculty of Law. At the end of the talk, he advised students to cherish education at the university and enjoy campus life.

澳大畢業生踴躍捐獻 以實際行動回饋母校 Contribution from UM Graduates to Support Their Alma Mater

為宣揚關愛母校的精神以及回饋母校的文化, 校友及發展辦公室在 2018/2019 學年共舉辦了 三場紀念品捐獻活動,所籌得之款項會全數捐 獻至澳門大學發展基金會用作支持大學的長期 發展。

辦公室分別在「2018 年榮譽學位及高等學位頒 授典禮」、「2019 年畢業生拍照日」及「2019 年畢業典禮」中設立了捐獻攤位,鼓勵應屆畢 業生慷慨捐贈,為母校發展出一分力。此外, 為了方便應屆畢業生捐獻,辦公室也推出了電 郵預訂活動,反應熱烈。活動共計逾250 名畢 業生、校友及親友踴躍捐獻,共籌得捐款近澳 門幣3萬7千多元。

辦公室希望通過舉辦捐獻活動,讓畢業生在領受畢業證書,享受豐碩果實的同時,能以實際行動答謝母校的栽培。有意捐獻者除了可透過 電郵(donation@um.edu.mo)與我們聯絡外,亦 歡迎於辦公時間內親臨本辦公室或致電8822-4243 查詢。有關詳情可瀏覽本辦公室網頁 (https://ado.um.edu.mo)。

To promote a culture of caring and giving to the alma mater, the Alumni and Development Office (ADO) organized three fundraising activities in the academic 2018/2019. vear of



All contributions were donated to the University of Macau Development Foundation to support the long-term development of the University.

To encourage the graduates to show support, three sessions of souvenir fundraising activities were held during the "Ceremony for the Conferment of Honorary Degrees and Higher Degrees 2018," "Graduation Photo-Taking Day 2019," and "Congregation 2019." To make it convenient for the alumni to make a donation, ADO launched a pre-order campaign through email as well. Over 250 graduates, their families and friends, as well as alumni contributed over MOP 37,000 to show their support to UM.

ADO wishes to encourage graduates to thank their alma mater for the education by giving back to their alma mater through different donation activities. Interested parties can make support and receive souvenirs by sending an email to donation@um.edu.mo. You are also welcome to visit the ADO office or contact us at 8822-4243 during office hours. For more details, please browse the ADO website at https://ado. um.edu.mo.



澳門大學校友會網絡 **UM Alumni Association Networks**

澳門東亞大學 公開學院同學會 University of East Asia Open College Students' Association

澳門大學 政府與行政學系同學會 University of Macau Government and Public Administration Student Association

澳門大學 榮譽學院校友會 Honours College Alumni Association of University of Macau

> 澳門大學 (上海)校友會 University of Macau (Shanghai) Alumni Association

> > 澳門大學 電機及電腦工程系 校友會 University of Macau Electrical and Computer Engineering Department Alumni Association



澳門大學校友會 University of Macau Alumni Association

截至2019年7月,獲得澳門大學同意並允許使用「澳門 大學」作為校友會名稱的組成部份,共有十四個,它們 分別由來自不同學院、學系、地域或興趣的熱心校友自 發組成。校友會雖然使用了大學的稱號,其在運作及 財政上是獨立於大學的校友組織,而所有校友會也可 通過校友及發展辦公室與大學保持緊密聯繫。如果你 正計劃成立校友組織,請向校友及發展辦公室查詢(電 話:(853)8822-4384或電郵:ado@alum.um.edu.mo)。

欲加入成為校友會會員,可直接與有關校友會聯繫。詳 情請瀏覽校友及發展辦公室網頁(https://ado.um.edu.mo/ alumni-associations) •

As at July 2019, a total of 14 alumni associations have been established using the "University of Macau" prefix and endorsed by the University of Macau. They have been initiated by enthusiastic alumni groups belonging to a faculty, a department, a geographic location, or a group sharing similar interests. Though bearing the name of the University, they are self-funding entities that work independently from the University. All alumni associations have maintained close links with the University through the Alumni and Development Office (ADO). If you are thinking of forming an alumni association, please contact ADO for advice. (Tel:(853) 8822-4384 or email to ado@alum.um.edu.mo).

If you are interested to join as a member, you are welcome to visit ADO homepage at https://ado.um.edu.mo/alumniassociations.

> 澳門大學 (閩南)校友會 University of Macau (MinNan) Alumni Association

澳門大學 學生會校友會 Alumni Association of University of Macau Students' Union

澳門大學 (北京)校友會 University of Macau (Beijing) Alumni Association

澳門大學學長 扶助計劃校友會 University of Macau Peer Support Program Alumni Association

澳門大學

(廣東)校友會

University of Macau

(Guanadona)

Alumni Association

澳門大學 工商管理學院校友會 University of Macau Faculty of Business Administration Alumni Association

澳門大學 校友體育會 University of Macau Alumni Sport Association

校友會最新動向 Alumni Associations News

澳門大學(北京)校友會、澳門大學(上海)校友會及 澳門大學(香港)校友會在2018/2019學年先後進行 了換屆。以下刊登各校友會新一屆的成員名單。 The University of Macao (Beijing) Alumni Association, the University of Macao (Shanghai) Alumni Association and the University of Macao (Hong Kong) Alumni Association, had completed their elections and the inauguration of their new board members in the academic year of 2018/2019. Please find below lists of new board members of the alumni associations.

澳門大學(北京)校友會新任行政人員名單

List of New Board Members of the University of Macau (Beijing) Alumni Association

職稱 / Title		姓名 / Name
	主席 Chairman	常亞南 Chang Yanan
	秘書長 Secretary-General	黃 帥 Huang Shuai
	副主席 Vice President	王 宇 Wang Yu
	副主席 Vice President	曹 楠 Cao Nan
理事會	宣傳推廣部部長 Director of Communication and Promotion Department	黃 帥 Huang Shuai
The Council	人事行政部部長 Director of HR and Administration Department	王 宇 Wang Yu
	法律文案部部長 Director of Law and Documents Department	吳寄遙 Wu Jiyao
	對外聯絡部部長 Director of International Liaison Department	曾鳳儀 Zeng Fengyi
	財務審計部部長 Director of Finance and Audit Department	王煥嬌 Wang Huanjiao
監事會	監事長 Supervisor General	何 侃 He Kan
The Supervisory Board	監事 Supervisor	劉小丹 Liu Xiaodan

澳門大學(上海)校友會新任行政人員名單

List of New Board Members of the University of Macau (Shanghai) Alumni Association

職稱 / Title	姓名 / Name
主席 Chairman	林建雄 Lin Jianxiong
副主席 (兼任財務長) Vice Chairman (Treasurer)	楊 箏 Yang Zheng
副主席 Vice President	趙君睿 Zhao Junrui
副主席 (兼任秘書長) Vice Chairman (Secretary)	李瑤瑤 Li YaoYao
副主席(兼任法律顧問) Vice Chairman (Law Consultant)	王 偉 Wang Wei
副主席 Vice President	朱東東 Zhu Dongdong
副主席 Vice Chairman	蔡 靜 Cai Jing



澳門大學(香港)校友會新任行政人員名單

List of New Board Members of the University of Macau (Hong Kong) Alumni Association

職稱 / Title		姓名 / Name
	主席 President	徐潤培 Tsui Yun Pui
委員會	副主席 Vice President	李鎮錦 Li Chun Kam
Committee	義務秘書 Hon. Secretary	李勇治 Lee Yun Chi
	義務司庫 Hon. Treasurer	劉國安 Lau Kwok On
	會員小組主席 Membership Chairman	羅俊英 Law Chon leng
	E - 校友小組主席 E-Alumni Chairman	楊文達 Yeung Man Tat
	康樂小組主席 Social & Recreational Chaiman	呂寶萃 Lui Po Sui
專責小組	會務發展小組主席 Development Chairman	張海雲 Zhang Hai Yun
Sub-Committee	學術小組主席 Academic Chairman	雷海鵬 Lei Hai Peng
	網絡小組主席 Networking Chairman	鄭德信 Cheang Tak Son
	公關小組主席 Public Relations Chairman	韋志偉 Wai Chi Wai
	刊物小組主席 Publication Chairman	羅麗如 Lo Lai Yu Rita
		伍國賢 Ng Kwok Yin Godwin
		梁景福 Leung King Fook
		鄒燦林 Chow Chan Lum
委員 Exco Member	委員 Exco Member	馮偉英 Fung Wai Ying
		陳應國 Chan Ying Kwok
		樂法成 Lock Fat Shing
		林 欣 Lin Yan

校友會活動花絮 Alumni Associations Activity Snapshots

澳門大學校友會 (AAAUM)



 澳門大學校友會於 2019 年 5 月 18 日舉辦慶祝澳門回歸 20 周年活動 系列「回歸心連心」,舉行粵港澳大灣區書畫作品聯展及首屆大灣區「我 的夢想家園少年書畫大賽」,作品聯展展出百幅書畫家作品。
 The University of Macau Alumni Association held the "Guangdong-Hong Kong-Macao Greater Bay Area Painting & Calligraphy Exhibition" and "1st Greater Bay Area Youth Painting & Calligraphy Competition" on 18 May 2019, as the Celebration of Macao return to China 20th anniversary, exhibiting over hundreds of works.

2. 澳門大學校友會於 2019 年 6 月 7 日至 9 日期間在澳大體育館舉行「2019 國際高校青年籃球邀請賽」,共有 21 支來自本澳及海外的青年隊伍參加。 The University of Macau Alumni Association organized the "International Higher Institution Youth Basketball Game 2019" on UM Sports Complex from 7 to 9 June 2019. 21 youth teams from local and overseas came to join the competition.





澳門大學 (北京) 校友會 (UMBJAA)



1.澳門大學(北京)校友會於2019年5月12日組織三十位澳大校友參加由澳門大學在京主辦的「粵港澳大灣區高校科教合作論壇」,同日下午舉行了校長見面會。宋永華校長分享了澳大近期動態及關心在京校友們的狀況,此外工商管理學院陳靖涵院長介紹了最新DBA課程。

The University of Macau (Beijing) Alumni Association organized 30 alumni to participate in the "Forum on Research and Education Collaboration among Universities in the Greater Bay Area — Opportunities and Challenges" at Beijing, which held by UM on 12 May 2019. They met with Rector Yonghua Song in the afternoon. Rector Song updated the latest developments of UM and cared about the status of alumni living in Beijing. The Dean of FBA, Prof. Jean Chen also introduced the new DBA programme.

澳門大學(香港)校友會(UMHKAA)

1.澳門大學(香港)校友會於2019年6月14日在香港中環舉行週年晚宴,邀 請了黃堅強博士作專題演講,題目為「用形勢學談香港處境之教育狀況」; 同場亦邀請了李羨小姐高歌,大家均開心地享受晚宴。

The University of Macau (Hong Kong) Alumni Association held AGM UM Dinner in Central, Hong Kong on 14 June 2019. Dr. Johann Wong was invited to deliver a talk of "The Current Hong Kong Education Scenery in the light of ACE Potentiality Typology" and a singer Venus Li was invited to perform to give all an enjoyable night.



澳門大學(閩南)校友會(UMMNAA)



 澳門大學(閩南)校友會於2019年5月18日於福建晉江正式成立。成立 之日,校友及發展辦公室黃炳銓主任參觀知名校友企業,並一同出席成立 晚宴。

The University of Macau (MinNan) Alumni Association was established on 18 May 2019 in Jinjiang, Fujian. Mr. Peng Chun Vong, Director of Alumni and Development Office visited two well-known alumni companies and attended the GALA dinner.

澳門東亞大學公開學院同學會 (UEASA)

1. 澳門東亞大學公開學院同學會於 2018 年 12 月 16 月舉行新書《從僑民與飲 食文化説起——口述歷史 10》發行儀式。

The University of East Asia Open College Students' Association organized a new book publication ceremony for Stories about Overseas Chinese in Macau and their Culinary Culture on 16 December 2018.



澳門大學榮譽學院校友會 (UMHCAA)



 澳門大學榮譽學院校友會於2019年6月15日假九魚舫為創院院長莫啟 明教授舉行了告別聚餐。聚餐旨在答謝莫教授多年來為榮譽學院作出的貢 獻,校友亦藉此次聚餐,與莫教授和其他參與者交流和分享生活點滴。

The Honours College Alumni Association of University of Macau held a farewell party on 15 June 2019 at O junco de 9 jades Macau for the founding dean, Professor Mok Kai Meng, to thank him for his contributions to the Honours College over the past ten years. Alumni also took this opportunity to share their experience with Professor Mok and other participants.



澳門大學電機及電腦工程系校友會 (UMECEDAA)

 澳門大學電機及電腦工程系校友會與澳門大學校友會主辦的「澳門未來-智 慧城市-防災減災」專題講座於2019年5月6日在澳門大學舉行,超過 100位各界專業人士出席。

The University of Macau Electrical and Computer Engineering Department Alumni Association and the University of Macau Alumni Association jointly organized the "Future of Macao – Smart City – Disaster Prevention & Mitigation" seminar on 6 May 2019 on UM campus. Over 100 professionals attended the seminar.



澳門大學政府與行政學系同學會 (UMGPA)



 澳門大學政府與行政學系同學會在2019年7月拜訪了澳門公務人員聯合總 會,獲該會領導熱情接待,雙方就公務人員管理和行政改革等議題進行了深 入的討論和交流。

The University of Macau Government and Public Administration Student Association visited Macau Civil Servant Joint Association in July 2019 and received warm reception from the leaders. Both sides held in-depth discussion and exchange on issues such as civil servant management and administrative reform.

澳門大學學生會校友會 (AAUMSU)

1. 澳門大學學生會校友會於2019年3月7日舉行新春團拜活動。理事長譚志 廣表示未來將會繼續團結前任學生領袖的力量,為母校發展出謀獻策。

The Alumni Association of University of Macau Students' Union held a Chinese New Year gathering on 7 March 2019. Mr. Derrick Tam, the General Director of AAUMSU said they will continue to unite the strength of the former student leaders for providing advice for the alma mater.





2.澳門大學學生會校友會於2019年5月15日拜訪教育暨青年局。校友會將致 力促進京粵澳三地青年才俊交流學習,持續組織歷年學生會領袖參與教育活動,貢獻社會。

The Alumni Association of University of Macau Students' Union visited Education and Youth Affairs Bureau on 15 May 2019. AAUMSU will strive to foster exchanges and learning among young talents in Beijing, Guangdong and Macao, and continue to organize the participation of student leaders in the educational activities and contribute to the society.

澳門大學校友體育會 (UMASA)

1. 澳門大學校友體育會於 2019 年 5 月 11 日參觀北京師範大學一香港浸會大 學聯合國際學院以及作體育交流活動。

The University of Macau Alumni Sport Association visited Beijing Normal University-Hong Kong Baptist University United International College on 11 May 2019.





2. 澳門大學校友體育會於 2019 年 6 月 23 日香港赤柱短途龍舟賽奪得大龍 公開組短途賽季軍。。

The University of Macau Alumni Sport Association won the second round up in HK Stanley Dragon Boat Competition on 23 June 2019.



Privileges of UM Alumni Card



持有「澳門大學校友卡」的校友可享以下福利及優惠: UM Alumni Cardholder can enjoy the benefits and privileges as follow.

校園設施及福利 University Facility & Privileges

備註 Remarks	報護由持續進停中心主辦及指定的課程享有最多八折學費優惠 (https://www.um.edu.mo/cce/) Enjoy tuttion fees discourt up to 20% when applying courses designed and offered by CCE.(fttps://www.um.edu.mo/cce/)	可到澳大國書館穩位辦理借書證,詳情請參閱圖書館網址(http://library.umac.mo/) Book borrowing card can be applied at the Library counter. For details, please refer to the library website (http://library.umac.mo/)	可到澳大综合體育館服務合辦理設施使用證、詳情講參閱體育事務部網址 (https://www.um.edu.mo/osa/cn/index.html) User card can be applied at the UM Sports Complex service counter. For details, phasae refer to CSA, website (https://www.um.edu.mo/osa/en/index.html)	可享時鑑票50%折扣優惠,請於繳費時出示澳大校友卡。有關詳情,可參閱保安 及交通罪務處網頁(https://ss.cmdo.un.edu.mo/car-park-management/Plang=zh-hant) Alumin can enloy 50% discount on hourly parking rate. Please show your UM alumin card to the Shroff. For details, please refer to STS webpage: (https://sts.cmdo.um.edu.mo/car-parkmanagement/)
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商戶折扣優惠 Discount Privileges

「澳大校友卡商戶優惠提供計劃」深得商戶鼎力支持,現有134間商戶為澳大校友卡持有人提供各種 折扣優惠。商戶名單及優惠如下:

With the support by different vendors, 134 vendors have joined the "UM Alumni Card Preferential Scheme" to offer discounts to UM Alumni Card holders. Details are listed below.

* 建議於使用以下優惠前,請出示校友卡並向商戶咨詢「澳大校友卡優惠」之最新情況。 It is advised to show the Alumni Card and consult the vendor for the latest update of the "UM Alumni Card privileges" before using the privilege.

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電話 ^{Tel.}	(853) 8988-8656	
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折扣優惠 Discount Privilege	七折 30% Off				八折 20% Off					八五折 15% Off		
	迷健業袋 Health Car	ı e					熈 也 Hotels					
備註 Remarks	診金九折 購買健産品九折 眼科融產餐士形 10% discourt in health product 10% discourt for health product 30% discourt for eye examination package	全單九折(優惠不過用於購買產品及洗吮服務) 10% off (Offer does not apply on cleanse service and product purchases)	免實能力檢測 低至八五折優基購買有線的開設 力折優基購買的一只再出式的體脫及低至六折優惠購買第二只耳掛式的聽胎 Free Interrog test free Interrog test Discourtup to 15% of froe purchase of wired hearing aid 10% of froe purchase of the first ear-hook hearing aid and 40% off for purchase of the second ear-hook hearing aid	凡因本美容中心FACEBOOK "醋"克"-9章"即可獲購一次免费[鐵石保濕養額/經絡淋巴療法」 1人人會可導命折極影。221時行即可享有半價 Like the page on Facebook, can enjoy a free treatment on Diamond Hydrating Treatment / Acupressure Massage Enjoy 40% discount for new membership.50% discount for 2 participants	可免費種借 BFT068001 TSF Themagica面部讓理或BFT01801 GUINOT增氧面部讓理 或 BFT01001 BIOL與hm國部讓理及面擬紙換 Eripor Re BFT08001 TSF Themagical facial caring / BFT01801 GUINOT facial caring/ Eripor B BFT08001 TSF Themagical facial caring / BFT01801 GUINOT facial caring/ BFT01001 BIOLght facial caring and AQ135 Nutriplus aqua mask Collagen	備註 Remarks	業業認品餐業(命価商業業・党投料及設出電力可能力が優惠 高信機業、建設日主た」完成時候三折、重約ンド、原定時候回五折 公式開始反前分子系及防衛情五折 一支設計的分子系の時期有分別第日、数葉及節日卷解 - 要数位能不適用於公式時期指約別第日、数葉及節日卷解 - 常識的質別原 - 新放期至2019年12月31日 - 新均的到前日間 - 新均的前日の - 新均的前日の - 和前的目前 - 和前少10% of discount privilege at restaurants and bar list below: - Adama Restaurant, kuan I Hin Chinese Restaurant and Cherrie's Comer - Adama Restaurant, kuan I Hin Chinese Restaurant and Cherrie's Comer - Adama Restaurant, kuan I Hin Chinese Restaurant and Cherrie's Comer - Adama Restaurant, kuan I Hin Chinese Restaurant and Cherrie's Comer - Adama Restaurant, kuan I Hin Chinese Restaurant and Cherrie's Comer - Adama Restaurant, kuan I Hin Chinese Restaurant and Cherrie's Comer - Adama Restaurant, kuan I Hin Chinese Restaurant and Cherrie's Comer - Adama Restaurant, kuan I Hin Chinese Restaurant and Cherrie's Comer - Adama Restaurant, kuan I Hin Chinese Restaurant and Cherrie's Comer - Adama Restaurant, kuan I Hin Chinese Restaurant and Cherrie's Comer - Adama Restaurant, kuan I Hin Chinese Restaurant and Cherrie's Comer - Adama Restaurant, kuan I Hin Chinese Restaurant and Cherrie's Comer - Adama Restaurant, kuan I Hin Chinese Restaurant and Cherrie's Comer - Adama Restaurant, kuan I Hin Chinese Restaurant and Cherrie's Comer - Adama Restaurant, kuan I Hin Chinese Restaurant and Cherrie's Comer - Adama Restaurant, kuan I Hin Chinese Restaurant and Cherrie's Comer - Adama Restaurant, kuan I Hin Chinese Restaurant and Cherrie's Comer - Adama Restaurant, kuan I Hin Chinese Restaurant and Res	 Public holidosys and Eve. 30-504 fraitmin activity in the holidosys and Eve. 30-504 fraitmin activity burflet preakfasts. Free upgrade to next room stargocys. The FAB discount offer closes not apply to public holidoys and special occasions, and is not valid for banques and feature menu. Advance reservation is required. Valid until 31 December 2019 	住宿、用餐及营會可享八五折優惠 個人化宴會餐餐可学元近拆優 Enjoy 75% of from accommodation, diming at restaurants or catering services Enjoy 75% discount on packages for any personalized celebrations	基紙酒店餐廳在俱舉行(午市)、名語服及要果愈可享九折優悉(自約餐除外) 可要在托路廠度(由90元5-200万) 可要在托路廠會(由90元5-2146前2) 可要在指別網店宿優悉計畫詳情前塗動(85389896-0063 = #累21410%6時 = #累21410%6時 = #約2140%6時 = #10%6時 = #10%6 = #10%	優惠其情: 原語家專行:會(含兩位自助早餐),可導等優惠價格: 是預訂家時,實育等的的元正,星期先、證門幣1320元正,星期先、證門幣1380元正 - 於以下餐廳用語可享力折優選:将國上等実施:沾道葡萄牙優贏,大堂酒應,併店 - Special room rate (deuxe room) with tuble threakdst rot row Sunday to Thrusday - MOPP130, Saturday - MDP130 - 10% off at following restaurants : Catalpa Garden, Faod, Lobby Lounge Royal Bakery	可享用住房優惠 (由港幣800元至1400元)另加10%服務費 • 有效期至2019年12月31日 Enjoy special room rate (prices range from HKD \$800 to HKD \$1400) subject to 10% charge per room per night • Valid until 31 December 2019
電託 ^{Tel.}	(853) 2852-2879	(853) 2871-8877	(853) 6528-1668	(853) 2851-9773	(853) 2833-0232	電 Tei.	(853) 2883-7788		(853) 2888-2143	(853) 2883-9933	(853) 2883-9933	(852) 2622-6110
公司名稱 Name of Vendor	も 本 か た の た の た の た の た の の た の の の た の の の の の の の の の の の の の	TONI & GUY (MACAU)	澳門清晰機聽力中心 EASYHEAR HEARING CENTRE	またのでは、 たたので、 たたので、 たたい たたい たたい たたい たたい たたい たたい たた	er Besonn Reo 變覠D纖體美容有限公司 BE A LADY LIMITED	公司名稱 Name of Vendor	 APPREADE Ingra 通道書件酒店 通信和的Find Apple GRANDVEN HOTEL MACOU 		竹灣酒店 POUSADA DE COLOANE	R - F - K - K Table デート 変門酸量酒店 HOTEL TAPA SQUARE	皇都酒店 HOTEL ROYAL	aver and a see and a see and a see see
折扣優惠 Discount Privilege	九折 10% Off		其 dther			折 扣 優 惠 Discount Privilege	五折 50% Off		八五折 ^{15% Off}	九折 10% Off	其 Other	

_		纐 幽 Restaurants											
57.#J	備莊 Remarks	可学有七折優惠 Erjöy 30% discount	可享主餐牌、麵配餐牌、中式套餐、飲品牌及自助午餐八折優惠 每次覆鐵麵為了2.00 · 總五方回貨工程 · 德斯元间到注册资量 · 德斯元间到注册合理用的使用 · 德斯元间前一面器簿 · 哈斯克品的一面器簿 · Applicable for yon 10: Thereise Annu, Chinese Set, BV list and Buffet Lunch · Applicable for yon 10: Thereise There · Applicable for any function and events · Applicable for any function and events · Applicable for any function and events · Cannot hundled 10% service charge	HVL下含醇消費可享有八折優惠: 1833(標準度) 1833(標準度) 1833(標準度) 2 F&3 (標価店) 3 R&3 (標価に) 3 R&3 (標価に) 1 25 (標価に) 1 25 (信価目) 1 25 (全店8折, 飲品5折,滿300%60万現金券 Enjoy 20% off for food; 50% off for drinks; Free MOP60 coupon upon MOP300 purchase	惠臘可享八折優惠 Enjoy 20% off discount	惠臘澳門投稿庄尚坊及貝隆餐廳,可享八五折優惠(不包括酒精飲品及促鍋活動) Enjoy 15% off on food and non-alcoholic beverages purchase at Saffron and Belon at Banyan Tree Macau	可享八五折優惠(滴水,转便套餐除外) *····································	八王折優惠 Enjoy 15% Off	八五折優惠 Enjoy 15% Off	申請成為「樂軒華」餐籍會員,可享八五折優惠 Enjoy 15% off to alumni who join our VIP membership of Le Chinois Cantonese Restaurant	可享八五折優惠(酒水,特價鑑餐除外) ····@柔期望2014日 Eljoy / Sko aft discent if except beverage and set meal) ** Valid until 31 December 2019	八玉折優惠 15% Off
); H	電 [ei:]	(853) 2850-6202	(853) 2882-3326		(853) 2875-0688	(853) 2872-7988	(853) 8883-6688	(853) 2878-1112	(853) 2857-5550	(853) 2857-9805	(853) 8861-1001	(853) 2826-2625	(853) 2872-6529
с 1 1 1 1	公司 名 稱 Name of Vendor	本 大 文 (MIVTERSTY OF MACAU SHOP) (UNIVERSTY OF MACAU SHOP)	CAFE DECO 成	口福美食廣爆 (澳門大學書客坊) Konfrifed Carl fundual	冬岛。 上行咖啡 LYRICAL CAFE	葡萄圈餐廳2 WINHA 2 RESTAURANT	第 演員 現代格庄 BANYANTREE MACAU	樂怡酒吧 CHEERS BAR	點心代表 DIM SUM ICON	樂宮美食中心 LISBOA PALACE RESTAURANT	澳門十六浦家菲特酒店 樂軒華粵菜餐廳 PONTE 16-1E CHINOIS CANTONESE RESTAURANT	魔女雪花冰 WICKED SNOW	溫度咖啡 TEMP
L.	折 扣 優 惠 iscount Privilege	七折 30% Off		八折 20% off						八五折	15% Off		

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	₩ Resta	響 urants						
備註 Remarks	可享八八折侵账 	無所「漢門百老裡™」指定食練可享95所產其(共30%指定食种): 1. 百%載 2. 預%範囲房 2. 前%面房 2. 前%面房 4. 前 6. 使小月 6. 使小月 5. 使小月 5. 使小月 7. 更小約 2. 多吃芭服酮素 6. 使小月 7. 更小約 2. 多吃型服業合成。因為一個 2. 3, 有工利型 2. 3, 有工利型 2. 3, 有工利型 2. 5, 希腊面低低 2. 5, 希丽面低低 2. 5, 希丽面低低 2. 5, 希丽面低低 2. 5, 希丽面低低 2. 5, 希腊面低低 2. 5, 希腊面低低 2. 5, 希腊面低低 2. 5, 希丽面低低 2. 5, 新的面低低 2. 5, 新的面低低 2. 5, 4% and 2. 4, 4, 4, 4, 4, 4, 4, 4, 4, 4, 4, 4, 4,	惠範可號九折侵惠 Enjoy 10% off	可享渡大優悲價餐單 可享線主全級店備, 饥恕店除外), 犰折優惠 Ediya meckulsive menu for UM 10% off for all branches by AZUCAR (Except Franchisee)	九ff@熊 Enjoy 10% off	惠臘可享九折優惠 Enjoy 10% off	A.集業「演門政河 [™] 」以下指定業業可写的折換集 1.減配設備 2.対域展示 3.動情解 4.問題所必要 6.庭庭家人力爆集 5.前式/USB用於% 6.庭庭家人力領集 5.前式/USB用於% 6.庭庭家人力領集 7.前卡方巴芝咖啡 1.honv Moon (Taste of Asia) 1.honv Moon (Taste of Asia) 3. Shound tablow designated restaurants at Galaxy Macau ^m 1.honv Moon (Taste of Asia) 3. Perper Lunch (Taste of Asia) 3. Shound tablow (asia) 3. Perper Lunch (Taste of Asia) 3. Shound tablow (asia) 5. Festiva Bulta (Pasia) 5. Festiva Bul	淡黄滿MOP150可享95; 微氣於外 Enjoy 10% off upon purchase over MOP150 (except set meal)
書 ^{Te} .	(853) 6687-8771	(353) 8883-3338	(853) 6681-8121	(853) 2850-6789	(853) 2883-2030	(853) 2850-6263	(853) 8883-2221	(853) 2875-2375
公司名稱 Name of Vendor	Wolfpack Tapas & Grill Lounge	n 圓彩石間 w 圖彩石間	送 遊動時 CAFE VOYAGE	箬 CHOPSTICKS BY AZUCAR	紅鶴餐廳 FLAMINGO RESTAURANT	高路和 EORTUNA EISTAURANT	澳門銀河 w Galary Macau."	Comparison of the second s
折扣優惠 Discount Privilege	八八折 12% Off		九折 10% Off					

		純 出 staurants			
備註 Remarks	胡印泽曹溪MOP100可享好 Enjoy 10% off upon purchase over MOP100	漱200元享九折. 特價品除外 · 優惠期空2019年12月31B Entyl 17% off tupon purchase over MOP200 • Valid until 31 Becember 2019	全店9折- 銀日除外 Enjoy 10% off (except holidays)	主任9折禮集(於信人師,聖誕商等語日者餐於外) 職注,這識及之事在eabcobig 可要改作的一条 Entry 10% discount on all terrist (excluding menu for special occasions e.g. Valentine's Day, thirstimas eduction all terrist (excluding menu for special occasions e.g. Valentine's Day, Complementary side order upon "tking", "sharing" and "following" of Facebook page	惠難包場開務可算九五折優進 此優悉不可與其他優悉同時使用 Enby 5% of on catening service This of free amont be used in conjunction with others promotions
電 Tei	(853) 6614-6161	(853) 2878-0081	(853) 2872-7207	(853) 2845-4204	(853) 2871-4150 6360-7490
公司名稱 Name of Vendor	柏倫甜品水果店 PAYTON'S PASTRY & FRUIT	上海灘菜館 SHANGHAINESE RESTAURANT	work 函泰餐廳 TALAY THAI RESTAURANT & BAR	天福台式鐵板燒 TIN FOK TAMANESE TEPPANYAKI	四日 西洋菜餐館 SEEK VOLUR CHOICE BISTRO
折扣優惠 Discount Privilege		¥ +	10% Off		九五折 5% Off

	s	監 昏 hopping			
備註 Remarks	七折@東 Enloy 30% Off	出示校友裡可享以下優惠: 1. 济粉碱 (Peneron) 14/1年. 約.25% 億惠. 2. 卡地亞碱(Canteon) 74/1年. 約.25% 億惠. 3. Franck Multer 5折点: 额外25% 億重. 3. Franck Multer 5折点: 额外25% 億重. 4. 天成 (Tissour) 75% 1. 额外25% 億重. 5. 氮大加酸碱(Canteon) 75% 1. 额外25% 億重. 6. 1卡拉拉 LCAU起電量 系示面可享 法增完 2005元項金回職. 7. 重節可選會 5折絕, 额外35% 億重. 2. 上級應不預過 开於有價度 五元 高可享 法增完 2005元項金回職. 2. 上級應不預過 开於有價度 五元 高可享 法增完 2005元項金回職. 2. 上級應不預過 方% 值率. 2. Late # ryb 55% descount. UM alumm enjoy etra 2% descount 1. Francet Multer sup 0.25% descount. UM alumm enjoy etra 2% descount 1. Francet Multer sup 0.25% descount. UM alumm enjoy etra 2% descount 1. Francet Multer sup 0.25% descount. UM alumm enjoy etra 2% descount 1. Francet Multer sup 0.25% descount. UM alumm enjoy etra 2% descount 1. Francet Multer sup 0.25% descount. UM alumm enjoy etra 2% descount 1. Francet Multer sup 0.25% descount. UM alumm enjoy etra 2% descount 1. Francet Multer sup 0.25% descount. UM alumm enjoy etra 2% descount 1. Francet Multer sup 0.25% descount. UM alumm enjoy etra 2% descount 1. Francet Multer sup 0.25% descount. UM alumm enjoy etra 2% descount 1. Francet Multer sup 0.25% descount. UM alumm enjoy etra 2% descount 1. Francet Multer sup 0.25% descount. UM alumm enjoy etra 2% descount 1. Francet Multer sup 0.25% descount. UM alumm enjoy etra 2% descount 1. Francet Multer sup 0.25% descount. UM alumm enjoy etra 2% descount 1. Francet Multer sup 0.25% descount. UM alumm enjoy etra 2% descount 1. Francet Multer sup 0.25% descount. UM alumm enjoy etra 2% descount 1. Francet Multer sup 0.25% descount. UM alumm enjoy etra 2% descount 1. Francet Multer sup 0.25% descount. UM alumm enjoy etra 2% descount 1. Francet Multer sup 0.25% descount. UM alumm enjoy etra 2% descount 1. Francet Multer sup 0.25% descount. UM alumm enjoy etra 2% descount 1. Francet Multer sup 0.25% descount. UM alumm enjoy etra 2% descount 1. Francet metric etra 20% descount. UM alumm enjoy etra 2% descount 1. Francet Multer sup 0.25% descount. UM alumm enjoy etra 2% descount 1. Francet Multer sup 0.25% descount etra 4	Lenovo智能于线痛品八折 VAIO 電腦着品儿折 許問認識者品沾折 mww.acumereta.com 20% discurd no Lenovo Smart Watch products 10% discurd no Lenovo Smart Watch products 10% discurd no NAIO notebook computer products For details, please visit website: www.acumen-era.com	童般人打 單於之間。要只及產婦用品、玩具及送禮餐給九折 嬰兒衣酒。要只及產婦用品、玩具及送禮餐給九折 嬰兒人品。形片又思時變品牌僅活可買著方工折優萬 關意現金★可享有力折優惠(現金并不可與其他優惠同時使用,亦不能換購尿片、奶粉及馅 出品產品」) 以上處量不適用於時價溫品,奶多及給巴品解質+ 以上處量不適用的時價溫品,奶多及給巴品解質+ 以上做電子適用的時間在othes baby and matering products to sand protects 10% of for haby food daters and products to sand but other discounts or promotions and not product for daters and products of Selamod ⁺ Abone mentioned discounts are insplicable to products on sale. mik powfer and products of Selamod ⁺	首次報識樂林音樂中心課程(總行上課),學費可獲几折優惠 購買總問一個人的比較時優處 深門大學內活術完明內購買給他,寬成與結他,電給他等可免費獲增等套及弦撥,並享永久 安健離音服務 要整本及樂證配件可約,近於起等優惠 120% discount on tuition fees on any first enrollment of musical courses (attended class in Headquarters) 20% discount on tuition fees on any first enrollment of musical courses (attended class in Headquarters) 10% discount on musical instrument purchase During the Whatmicrosoft period, complimentary guilar soft case, guilar pick and fife-longed fee tuning services will be offered for any purchase 20% discount on any purchase of musics acores and musical accessories 20% discount on any purchase of music scores and musical accessories 20% discount on any purchase of music scores and musical accessories
谐 定	(853) 2859-1424	(853) 6288-5620	(853) 6881-0050	(853) 2836-2280	總行 Headquarter: (853) 2856-7732 澳門大學店 UM branch: (853) 6280-3780
公司名稱 Name of Vendor	皇室眼鏡公司 ROYAL OPTICAL	歐洲珠寶鐘鏡 EUROFE TIMEPECCS	澳科世紀有限公司 ACUMENTECHOLOGIA ERA COMPANHIA LUMITADA	得意寶嬰兒用品 專門店有限公司 BB CUTE BANY SHOP	- 30.400 Man - 30.400 Man - 10k LANKAN HONG / LOK LANKAN HONG / LOK LANKAN HONG /
折扣優惠 iscount Privilege	七折 30% Off	七五十 25% Off		人折 20% Off	

	警察 Shopping												
備註 Remarks	速艇即食煮高可享八好優悲,更可穿到四达一優惠 惠服各物砍捉可享斤说批股级盛用的外,半斤以上惠服可加送一罐即食蒸落 Enjoy 20% off for instant bird's nest and buy 4 get 1 fee : Enjoy a free can instant bird's nest for 0.5 kg of died groceries	應服可享八折及節假日可享九折變素 Enjoy 20% off on regular days and 10% off on holidays	基編可享有.八折優惠 Enjoy 20% off	祛来八玉折 (限日除外), 窦俞调地佈置九折 15% off for bouquet (except holidays), 10% off for venue decoration	惠服可享正價商品/九折優惠,消費滿漢門幣2,000即可獲歸一抵种設造濱並享受免費送貸 活動。但而alf regular price items and a mystery bottle will be given to any purchase over MOP2,000 with free definery Join Pudao Wines Member and get a MOP50 voucher	凡鷆物滿MOP100 (即食食品),可享/八小拆優惠 Enjoy 12% off dissount on purchasing MOP 100 of instant foods	惠顧新娘沈書待惠套餐可選九折優惠 通司機豪華職書服務(4小時以上)可遵九折優馬 10% extra discount for wedding special package 10% off of the Chauffer Drive Service for over 4 hours	正價餅魚可獨九折優惠 (億、酒、罐頭、除墓餅、現会來及待個品除外) Enjoy 10% off on regular-priced products (except cigarette, wine, canned food, wedding biscuits, cash coupon and discount items)	日常辦企室清潔服務可享有九折 10 % discount on daily office cleaning	可援九护侵惠 Enjoy 10% off	消費滿濃門幣500元或以上,可享九折優惠(不過用於緯変服務) Enjoy 10% off on purchase of MOP500 or more (Nor applicable on wedding service)	賺買網等可享力.折 Enjoy 10% off for piano	興曲奇或運獲可享力,折 Enjoy 10% off for cookles and cake
電 話 ^{nei.}	(853) 2870-1223	(853) 2893-8321	(853) 2830- 4937	(853) 2872-1718	(853) 2822-8124	(853) 2835-3222	(853) 2833-6789	(853) 2835-5966	(853) 6685-9263	(853) 6650-5240 6611-1221 6283-8377	(853) 2875-7112	(853) 2832-9342	(853) 2878-3126
公司名稱 Name of Vendor	在 定 成 此 了 和 定 了 合 日 定 合 合 合 合 合 合 合 合 合 合 合 合 合 合 合 合 合	终花圈 SERENE GARDEN	現代眼鏡中心 THE PROFESSIONAL OPTICAL CENTRE	PM复會管理及 制作有限公司 PM EVENT AND EXHIBITION		ocarteby 5ucarteby	AVIS MACAU	manual and a second structure choice structure choice structure s	精潔清潔肥務有限公司 Companhia de Servicos de Limpeza Proficiente Alfa Limited	卫和的 心弦表演及製作有限公司 FLICE PERFOMMANC PRODUCTION COMPANY LIMITED	FIAN FIAN	亞洲鋼琴城有限公司 FUJIASIA PIANO CITY	熊廚房 KUMA KITCHEN
折扣優惠 Discount Privilege	301 日 (1) 2000 1 10% Off 11% 1 10% Off 12% Off 1 10% Off 10% Off												

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備茁 Remarks	訂購各款飲品,可還九折 Enjoy 10% off on drinks	購買Panasonic產品可獲九折優悪(待價產品除外) - 有效期至2019年12月31日 - Enjoy 10% off on "Panasonic" products (except discount items) • Valid until 31 December 2019	惠顧可援九折優惠 (特價品除分) Enjoy 10% off discount privilege	所有或品均可享有會員價 "转價貸品的" Enloy, memeship discounts on all products *except discounted items	可享九折優惠 Enjoy 10% discount	惠艱正價貨品可享九折 基額大智能中算九五折 九折鑽東本廣聯的雪途致 Enjoy 10% Gff rer galar price liem Enjoy 70% off for University textbooks Enjoy 70% off for purchasing cash coupons	所有攝影套後马可渡力折優惠 Enjoy 10% off discount on all photo taking packages	所有貨品九折 L.氯醌妇免 雙陽法Florihana產品乙份 Eloy Y.Nos off Free glit (Florihana product) upon any purchase	金店奨品/服務小折 製炉浴:水 近後 - 常治服務小折並享套餐優惠 - * 特別第三 2005年6月30日 10% for all products/service 10% for service of baby swimming/massage(bath and discount for package plans - Offer is valid until 30 June 2020	享九折僅萬(公價與品,持價證最條於) ····································	凡關單正懷鞋飽品,除公價貨品外,可獲力抗至九五折. Enjoy a 5% to 10 % discount on regular items (except fixed price items)	可獲九拆至九五折 Enjoy 5-10% discount	速廠可享九折至九五級進(公禮從品及特價品除外) Enjoy 5%-10% off (except fixed priced and special priced items)	凡出示退休员工之弹明,消變減一百國或以上即学力压折優惠
會 ^{El}	(853) 2893-8666	(853) 2852-6286	(853) 2835-2675	(853) 2835-7717	(853) 6301-2972	(853) 2852-2447	(853) 2566-5636	(853) 6666-9493	(853) 2835-4079	(853) 2871-6339	(853) 2833-2945	(853) 2835-6647 2835-6484	(853) 2830-8823	(853) 6556-7035
公司名稱 Name of Vendor	立見自勤商業 应見自勤商業 服務有限公司 LeAUTO LTD	アル・シンチ 信興電器服務 中心有限公司 連門3分公司 MACAU PANASHOP	人 山寨繡旅行戶外 用品專門店 MOUNTAIN WALLED	MR.BOX	m口manage manage m Manage manage m	Network Water Wa	SEPH PRODUCTION	拾 SIN	游樂寶寶 Swimming Happy Baby	WHATZUP LIMITED	たせ。 富田公司 SAPATARIA FU TIN	SOHO THE GIG ZONE/ SOHO 2 PLAYGROUND	信益體育用品 SON IEC SPORT GOODS	通知 使
折 扣 優 惠 Discount Privilege					九折 10% Off						九折-九五折 5-10%			九五折 5% Off

	Snoppi							
備註 Remarks	可獲九正折製件優惠; 醫業最證過15萬"年度廠書及宣傳製作服器",憑校支卡可獲30,000元折扣優惠 5% discount on production fee. MOP 30100 discount upon spending of MOP 150,000 on "annual advertisement & Market- ing production" service	現貨九五折優惠 Enjoy 5% off discount on ready stock	可享九五折 Enjoy 5% discount	正價商品九五折或可享受會員價 Enjoy 5% off for all items or VIP rate	可享有小五折優惠 Enjoy 5% off discount	惠服任何韓國婚鈔攝影套餐,可享有特別優惠 Enjoy special discount on Korean pre-wedding photos package	澳大校友可申請「聯英行與股人油記帳嗎」服務。 書「廖英行與股人油記帳嗎」對任何一回規股油的購買V-總量汽油及無能汽油,即可享有入 油固定扩訊優慮。 ***#請「聯英行與股人油記帳啦」或強交澳大校友卡副本、身份證副本、信用卡副本及澳門 車輛審記之作副本。 **##書記之作副本。 *###書記之作圖本。 *###書記之作圖本。 *###書記之作圖本。 *###書記之作圖本。 *###書記之作圖本。 *####書記之作圖本。 *###書記之作圖本。 *####書記完」 *####書記之作圖本。 *####書記一句記之言之。 *####書記一句記之言言書記一句記一句記書記書記一句記一句記一句記 *####書記一句記一句記一句記一句記一句記一句記一句記 *####################################	可\$本店會員價優惠 Enjoy membership discount
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公司名稱 Name of Vendor	草民製作有限公司 Common Production Co.Ltd	玩具盒子澳門有限公司 KSJ. PRESENT	派對元素 派對元素	夢想之都有限公司 Skydream	S	幸福宣言婚禮(澳門) 有限公司 BLISS WEDDING (MACAO) LIMITED	爆搅油站(测門) stert on Miccui	超人搞媽嬰幼兒用品 SUPERMOM INFANT AND BABY
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	Others	特價品) %同一時 ons and le lesson			burse for	ing UM	反費用澳	斤收取、 rtment of eliminary mni card	
備 註 Remarks	報識演友成人鋼导班可享八五折優惠 她協介盗會課程可享八五使墨(首次)。並可獲書簿一本及一金約彩筆 旗號與百亨八五折優惠(百次)。並可獲書簿一本及一金約彩筆 15% decourtion Rd1 * Faining Coursel 15% decourt on music instrument	惠難任何结他、者術及夏威夷少结他的可撒力折擾患不得時件購買、學聽及特價品, 2.名於及同行者名單層要成果小结他(4堂),每人可能的,有不均量,它名於交須於同一時 我上望菜習。 Enjoy 10% dir on Gulars, Amplifier and Ukuleie (Not applicable on accessories, lessons and discourt thems).	基銀可多介元折優惠 Enjoy 5% off	私人錄識程九五折 種酸產品優眾九五的 Elloy SSs of on sport product liens Enloy SSs of on sport product liens	以現金幣請本會課程(除會員優惠班)可獲九五折優惠 Enjoy S%off of fution fees when applying courses with cash payment (except the course for members)	出示澳大校友卡朝谱 "Withon美國專業虛就裝飾課程"。 ,即減潤門幣500元 (只限Course 1) Enjoy MOP 500 rebate for appling "Withon Method Certificate Course" by presenting UM alumin card (Only applicable to Course 1)	新考生挑享有豁免行政费用澳門幣壶佰方正的優惠 回波再次巡支入集申谐的考生;或已報名入靠申请病率的考生,约可以享有豁免行政費用澳 門幣差小品。因此,但是要无效。以明,按理学习重势投促服备终决定權 Waive MOPF100 d administration outprotes for new application Waive MOPF100 d administration outprotes for new application "Sang Meng reserve the right to grant the privileges on their lemns "Sang Meng reserve the right to grant the privileges on their lemns	所有律問服器收費技 (廣樂省物價局、司法廳律問服器收費管理價施辦法)計算後9折收取、 免費法律諮詢、免费提供找到步兆律與局分析及評估、免费提供於維持家設計 All lawyer's fees are starcourding by the measures of chargodrySP Fribe Burean of Justice - 10% discount will be provided bread on the chargon standards. Legal advoc, preliminary Justice - 10% discount will be provided bread on the chargon standards. Legal advoc, preliminary guidance for legal risk analysis and evaluation and legal solution are also provided free to alumni card holders	免费谘询中圈法律 Enjoy free charge for the consultation of Chinese Law
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